



WILLIAM DAVIDSON
President

May 28, 2003

The Honorable Bill Thomas
Chairman
Committee on Ways and Means
U.S. House of Representatives
Washington, DC 20515

Dear Chairman Thomas:

I am writing to commend you for your efforts to reform the international tax provisions of U.S. tax law and make other tax changes that promote U.S. jobs and competitiveness. The legislation you are preparing to introduce addresses fundamental inequities that undermine the competitiveness of U.S. companies with extensive international operations, such as Guardian Industries.

Enactment of your legislation will also have a positive impact on the economy of the United States. This is because U.S. multinational corporations play an important role in building our economy and creating and preserving American jobs. Your bill will help level the international playing field, enhance the ability of U.S. companies to compete in global markets, and strengthen our domestic economy.

On behalf of Guardian Industries and our more than 19,000 employees, thank you for your leadership. Please feel free to call on my colleagues or me for any support and assistance that may be helpful.

Sincerely,

William Davidson